The master plan is an overall guide. It does not describe specific projects or design details, but rather establishes the larger context for them. Since the Sesquicentennial Plan focuses on campuswide issues, specific projects are dealt with separately. At any one time, more than 700 campus improvement projects are in process. The funding for these projects comes from many public and private sources, often in complex combinations. The master plan helps ensure the value of the expenditure and the success and longevity of the projects.

Much improvement has come to the campus in the past few years, with much more underway. Great changes have come to the campus and to the city of Columbia in the past 30 years, and more change is likely in the coming decades. As the city grows and changes in all of the campus, Union must play a key role in the best use of every square foot of land, because increased land holdings are not expected.

Independent studies by outside consultants have identified several needs for many parts of the campus. Programs for the areas of campus planning, design, and planning for colleges, schools and services help develop the best match between programs and facilities.

As with campus land, campus buildings are under continuous study for optimum function and efficiency.

The plan works to identify the campus' enduring features of design, which are exposed to changes envisioned as Missouri continues with the current adjustments to facilities that are characteristic of a large university. The recommendations result from an effort to secure minimum campuswide improvements as simple and quick as possible, in a manner consistent with University aspirations for lane finding, a limited construction program, a stable population and a permanent campus of great importance.

Most campus issues are located in the center of campus, which also offers the greatest opportunities for improvement. Therefore, it has been the focus of attention so far. Other areas will be studied more fully as the planning process continues.

CAMPUS PLANNING COMMITTEE

The campus planning committee advises the vice chancellor for Administrative Services on the facility needs of the campus. Members: 1981-82 as are:

Chairman: Donald Overly, professor of art and history and archery

Faculty:

- Fabio McDougal, professor of mathematics
- William Busbike, professor of philosophy
- Donald Marshall, associate professor of library and archery and director of the Missouri Cultural Heritage Center
- Larry Beans, associate professor of veterinary medicine and surgery
- Dan West, assistant professor of surgery

Student:

- Rosemary Lewis, administrative assistant in agriculture
- Kay Rose, administrative assistant in Campus Facilities
- Dick Stamey, senior agent with University Police

Student representatives:

- Timothy Baker, Mike Moss and Jon Green

Ex-officio:

- Roger Fink, director of Residential Life
- Jerry Mancini, consultant of the Access Office

CAPITAL REVIEW GROUP

The capital review group overviews campus planning and projects issues for recommendations to the chancellor. Members are:

Chairman: Lee Butterfield

Members:

- Robert Ellsperman, vice chancellor for Development, University and Alumni Relations
- Ken Gooch, interior vice chancellor for Administrative Services
- Norman Brewer, vice chancellor for Student Personnel and Auxiliary Services
- Robert Smith, executive director of University Hospital and Clinic
- Wes Wunder, assistant vice chancellor for Administrative Services (Campus Facilities)

NEXT STEPS

1. Your comments on this draft Sesquicentennial Plan are requested. Please mark up the supplement and send to the campus planning committee. St. Peter’s Orleans Overly, chairman, 399 Pickard Hall.

2. Watch for the schedule of open house sessions

3. The master plan will be updated each year, your comments on

4. To consult a more effective, welcoming

See questionnaire published elsewhere in this issue.

University of Missouri

1839-1899

A Sesquicentennial Plan

Planning Principles:

1. PRIORITY OF VALUES. The visual and functionally expressive importance of the campus to the state of Missouri is recognized.
2. RECRUITMENT-RETENTION AND ENVIRONMENTAL QUALITY. The campus is an environment which attracts and holds faculty and staff and students.
3. STRONG "SENSE OF PLACE". distinctions and memorable to future alumni and visitors.
4. IMPROVED DIGNITY. The identity of the campus is maintained and attractive to the University's physical plant.
5. RESPONSIVE TO CHANGING NEEDS. The campus responds to changing needs and events, policies and amendments, as well as the needs and desires of the University.
6. EFFECTIVE USE OF SPACE. The campus is efficiently used.
7. FUNCTIONAL ADEQUACY. The campus is functional and adequate.
8. ENHANCED AVAILABILITY. The campus is available.
9. EFFECTIVE LEARNING ENVIRONMENT. The campus is an environment which is conducive to learning.
10. OPEN ACCESS. The campus is open and accessible.
11. REFORMED RECRUITMENT. The campus is reformed and redeveloped.
12. RESPECT FOR INHERITANCE. The campus is respected for its accomplishments and history.
13. RESPECT FOR PEER INSTITUTIONS. The campus respects other institutions.
14. RESPONSIVE TO CHANGE. The campus is responsive to change.
15. ECOLOGICAL RESPONSIBILITY. The campus is ecologically responsible.
16. PRIDE OF OWNERSHIP. The campus is of pride.
17. STRENGTH OF PROGRAMS. The campus is strong in programs.
18. RESPONSIBLE INVESTMENT. The campus is invested in a responsible way.
19. STABILITY OF PROGRAMS. The campus is stable in programs.
20. STABILITY OF ENVIRONMENT. The campus is stable in environment.

The plan builds on tradition to create an inviting campus.

Academic Hall was the focus of the campus in 1873.
Some Existing Buildings:

- Jesse Hall
- Ellis Library
- Fine Arts Building
- Memorial Union
- Brady Commons
- Agriculture Building
- Chemistry Building
- Physics Building
- Veterinary Medicine Building
- Animal Sciences Center
- Livestock Pavilion
- General Services Building
- Hearnes Center
- Dalton Research Center
- School of Dentistry
- St. John Hall
- Kohle Hall
- Neff Hall
- Pickard Hall
- Heinzel Building
- Middlebush Hall
- Waters Hall
- Professional Building
- McConnell Library
- Gillson Hall
- Justice Building
- Cider Mill Hall
- Harper Hall
- Sunset Road
- Southwest

Future Central Campus Open Spaces:

- Francis Quadrangle
- Peace Park
- Flat Branch Park
- New Mall and Courtyards
- Stankowski Field
- New Recreation and Tennis
- Relocated McKee Field and Recreation
- Virginia Avenue Recreation
- East Campus Field
- Sunborn Field
- White Campus
- Lowey Mall

Golf course and land reserve

Downtown Columbia

Major Central Campus Open Spaces:

- Francis Quadrangle
- Peace Park
- Flat Branch Park
- New Mall and Courtyards
- Stankowski Field
- New Recreation and Tennis
- Relocated McKee Field and Recreation
- Virginia Avenue Recreation
- East Campus Field
- Sunborn Field
- White Campus
- Lowey Mall

Note: Campus end of College Avenue and Ashland Road is under special study winter 1986.

- Expanded and improved parking, shuttle bus and visitor facilities

DRAFT

UNIVERSITY OF MISSOURI-COLUMBIA
1839-1989: A SEQUICENTENNIAL PLAN

Pedestrian and green areas (with room to be studied and added)
Major walks
Existing campus buildings to remain
Buildings under construction or in design
Site possible future structures (with room to be studied)
Parking lots

*Note: Many walks and bikeways are shown straight for diagrammatic clarity; in actuality many will be curved and shaped to topography, plantings and buildings.