

Sunlight brightens the atrium of the J. Otto Lottes Health Sciences Library, dedicated in September 1985.

master plan is an overall guide. It does not describe , specific projects nor identify design details, but rather establishes the larger context for them. This Sesquicentennial Plan focuses on campuswide issues and leaves to separate status reports the identification, definition and scheduling of specific projects.

At any one time, more than 700 campus improvement projects are in process simultaneously throughout the UMC campus. The funding for these projects comes from many public and private sources, often in complex combinations. The master plan helps ensure the value of the expenditures and the success and long life of the projects.

Much improvement has come to the

campus in the past few years, with much more under way. Great changes have come to the campus and to the city of Columbia in the past 30 years, and more change is likely in the coming decades. As the city grows and changes on all sides of the campus, UMC must plan carefully for the best use of every square foot of its land, because increased land holdings are not expected.

Independent studies by outside consultants have identified space needs for many parts of the campus. Program planning for colleges, schools and services is ongoing to help develop the best match between programs, people and facilities. As with campus land, campus buildings are under continuing study for optimum efficiency and attractiveness.

The plan seeks to identify the campus' enduring features of design, which are expected to remain unchanged as UMC continues with the constant adjustments

to facilities that are characteristic of a large, diversified modern university. The recommendations result from an effort to secure maximum campuswide improvements as simply and quickly as possible in a manner consistent with University assumptions for limited funding, a limited construction program, a stable population and a permanent campus of great importance. The center of the campus is the location of the largest number of complex issues and also of the greatest opportunities for improvement, and thus has been the focus of attention so far. Other areas will be studied more fully as the planning process continues.

EXT STEPS

are requested. Please mark up this supplement and send to the Campus Planning Advisory Committee, c/o Professor Neal Benjamin, Chair, 1039 Engineering

2. Watch for the schedule of new slideshow open hearings for the University and the community in April and May The hearings will include a progress report on planning and status reports on specific projects.

3. This publication is expected to be updated each year; your comments on how to make it more effective are welcome.

## AMPUS IMPROVEMENTS ARE GUIDED BY UNIVERSITY ASSUMPTIONS FOR LIMITED FUNDING, A LIMITED CONSTRUCTION PROGRAM, A STABLE POPULATION AND A PERMANENT CAMPUS OF GREAT IMPORTANCE.

## CAMPUS PLANNING COMMITTEE

The Campus Planning Committee advises the vice chancellor for Administrative Services on campus planning issues. Members for 1985-86 are: Chair:

Neal Benjamin, professor of civil engineering

Faculty:

Richard Bienvenu, professor of history George Boyle, assistant professor of labor education extension Marshall Masek, assistant professor of recreation and park administration Osmund Overby, professor of art history and archaeology Dana Weaver, assistant professor of surgery

Staff:

Gary Bishop, coordinator of facility analysis Ann Mericle, manager of outpatient services Fran Malloy, administrative associate II

Students:

John Dossenbach, Rob Dorsch and Joe Slapak Ex officio:

Alan Everson, associate professor of forestry, fisheries and wildlife Roger Fisher, director of Residential Life

## CAPITAL REVIEW GROUP

The Capital Review Group meets weekly to review campus planning and project issues. Members are:

Barbara S. Uehling, chancellor Ronald Bunn, provost

Duane Stucky, vice chancellor for Administrative Services

Norman Moore, vice chancellor for Student, Personnel and Auxiliary Services Roger Gafke, vice chancellor for Development, Alumni and University Relations Robert Smith, director of UMC Hospital and Clinics

> 1. Your comments on this draft Sesquicentennial Plan

esthetic appeal and efficiency are targets of Mizzou's master plan, an ongoing process initiated in 1980 to study the use of UMC's land and buildings. The plan also seeks to strengthen ties of cooperation between the campus and neighboring Columbia.

This supplement summarizes the plan's accomplishments and the next steps in the process. Readers' comments are invited-feel free to write in the margins and return the supplement to the Campus Planning Advisory Committee, c/o Professor Neal Benjamin, Chair, 1039 Engineering 15.

"Comments and reactions have helped to shape the plan," says Jack Robinson, consultant to the campus administration who works with the Campus Planning Advisory Committee, which includes faculty, staff and students. The committee advises the vice chancellor for Administrative Services on campus planning issues

In forming the plan, more than two dozen public hearings were held for the campus and community during the past three years, including slide shows and supplemented by status reports on space needs and specific projects. Annual progress reports will be presented each spring in open meetings. "It's an ongoing process," Robinson says of the plan. "New ideas always are welcome."

Robinson describes the plan as building on UMC's traditional campus to create a unified, efficient environment that is both inviting to students and conducive to teaching, research and support services.

"Building projects and adequate parking are under constant study and modification," Robinson says. "For a successful total campus, however, they should be developed within a strong, handsome sequence of major open spaces and of major cross-campus pedestrian ways. UMC's system of quadrangles, courtyards, malls and



Academic Hall dominated the UMC campus in 1875.



playing fields can be linked, improved and extended to help unify the total campus.

The general objectives for the plan (see box) were identified to help test plan concepts and proposals, and specific projects as they are developed. The objectives, Robinson notes, are consistent with the Board of Curators' policy statement established in 1981, which includes as a goal "to maintain and make more efficient and attractive the University's physical plant.

The objectives have helped to shape projects recently completed and those now in process. "The interesting story is not in any one project, but in the way in which they reinforce each other," Robinson savs.

The plan's overall guidance, Robinson says, should help ensure that campus improvement projects blend so well with

the best aspects of the existing campus that when completed, they will appear to have been there from the start.

Robinson hopes that the 1989 observance of the campus' 150th anniversary will provide an impetus for improving the plan and for completing projects. "The anniversary is quickly approaching, but it is also far enough away to permit us to be a bit visionary. Nevertheless, all the suggestions are intended to be consistent with University assumptions for limited funding, a limited construction program, a stable population and a permanent campus of great importance."

A Sesquicentennial Plan drawing appears on the next two pages.

## LANNING PRINCIPLES

PRIDE OF THE STATE visual and functionally expressive of the importance of this campus to the state of Missouri

RECRUITMENT-RETEN-TION AID: environmental qualities which help attract and hold faculty, staff and students

STRONG "SENSE OF PLACE": distinctive and memorable to entering freshmen and visiting scholars alike

UNIFIED TOTAL CAMPUS: the totality of the campus revealed and clarified to all observers, dominating component parts

DIVERSITY WITHIN THE UNITY: clarifying and expressing the variety of activities, of people, of inheritance from the past

PEDESTRIAN DOMI NANCE: visual and functional pedes trian dominance over vehicles within the campus

■ VEHICLES RECOGNIZED: the needs of an automobile-oriented society accommodated as gracefully a possible without being permitted to dominate pedestrians within the campu.

■ FUNCTIONALADEQUACY: each activity of the campus with facilities appropriate for its purposes; not constrained, not lavish, but ade-

PROXIMITIESENHANCED activities located close to each other whenever required or potentially beneficial

**EXPANSION OR RELOCA-**TIONPROVIDED: clear identifica tion of at least one logical way for expansion (or relocation) of an activity, should such a change be desirable

RESPONSIVE TO CLIMATE. careful design of building and of landscape so as to serve as models for others in similar climates

RESPECT FOR INHERI TANCE: accenting and continu the topographic and architectural his tory of the best parts of the campus RESPECT FOR NEIGH-BORS: avoiding adverse impacts and cooperating wherever possible to achieve civic objectives



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