

A master plan is an overall guide. It does not describe specific projects or design details, but rather establishes the larger context for them. Since the Campus Master Plan focuses on campuswide issues, specific projects are dealt with separately.

At any one time, more than 700 campus improvement projects are in process. The funding for these projects comes from many public and private sources, often in complex combinations. The master plan helps ensure the value of the expenditures and the success and long life of the projects.

Much improvement has come to the campus in the past few years, with much more under way. Great changes have come to the campus and to the city of Columbia in the past 30 years, and more change is likely in the coming decades. As the city grows and changes on all sides of the campus, Mizzou must plan carefully for the best use of every square foot of its land because a significant increase in land holdings is not expected.

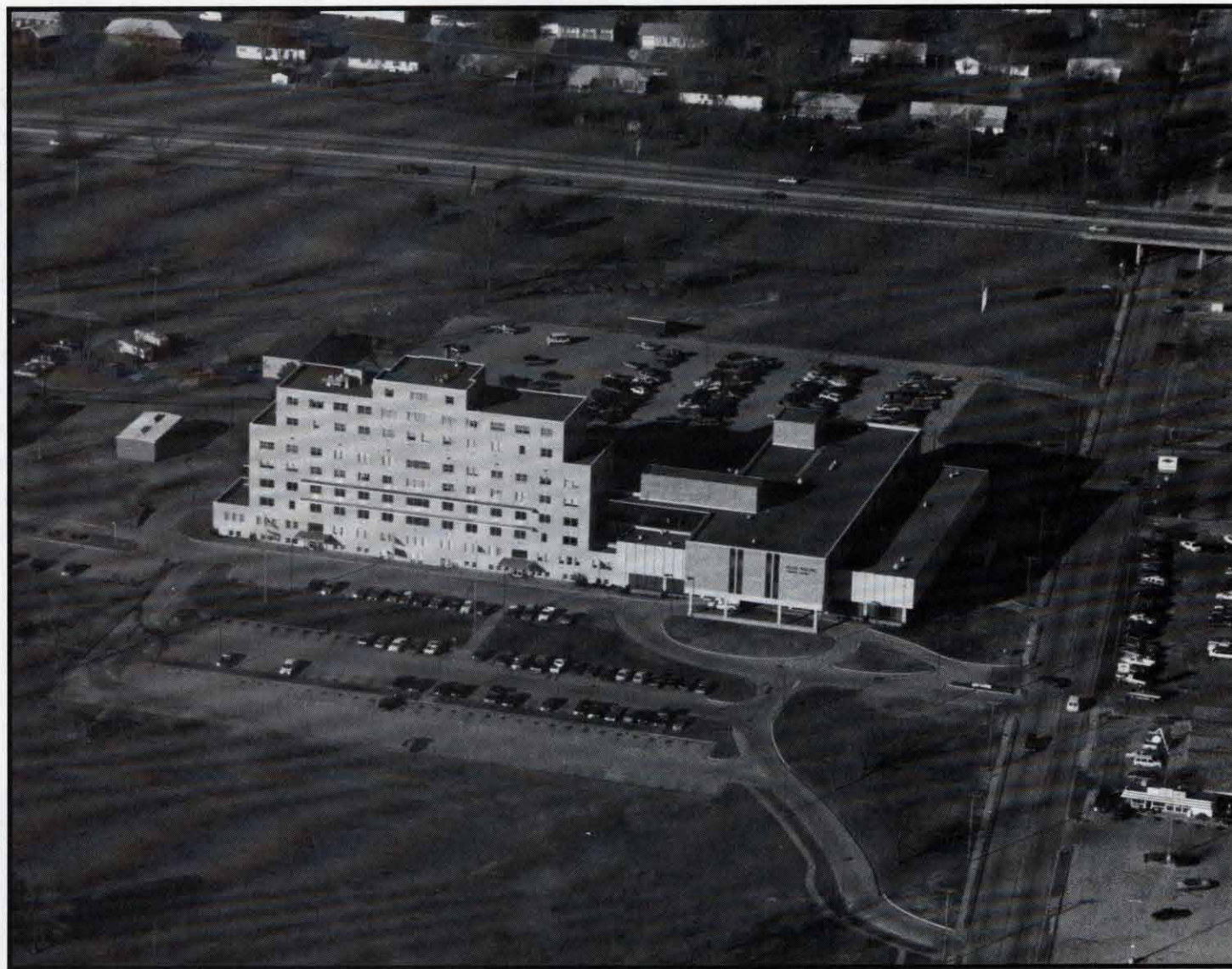
Independent studies by outside consultants have identified space needs for many parts of the campus. Program planning for colleges, schools and services helps develop the best match between programs, people and facilities. As with campus land, campus buildings are under continuing study for optimum efficiency and attractiveness.

The plan seeks to identify the campus' enduring features of design, which are expected to remain unchanged as Mizzou continues with the constant adjustments to facilities that are characteristic of a large university. The recommendations result from an effort to secure maximum campuswide improvements as simply and quickly as possible, in a manner consistent with University assumptions for limited funding, a limited construction program, a stable population and a permanent campus of great importance. Most complex issues are located in the center of campus, which also offers the greatest opportunities for improvement. Therefore, it has been the focus of attention so far. Other areas will be studied more fully as the planning process continues.

EXT STEPS

1. Your comments on this draft Campus Master Plan are requested. Please mark up this supplement and send to the campus planning advisory committee, c/o Professor Osmund Overby, chairman, 109 Pickard Hall.
2. Watch for the schedule of new slide-show open hearings for the University and the community in the spring. The hearings will include a progress report on planning and status reports on specific projects.
3. The master plan video may be borrowed for meetings by calling 882-2661.
4. This publication is expected to be updated each year; your comments on how to make it more effective are welcome.

See questionnaire published elsewhere in this issue.



The Ellis Fischel Cancer Center, 115 Business Loop 70 W., became the University's most recent acquisition when it joined University Hospital and Clinics in November. The center, situated on a 36-acre parcel of land bounded by Interstate 70, Garth Avenue and Business Loop 70, gives MU a major land holding in the north part of Columbia. The photo at left, looking south, shows the cancer center in the foreground and the campus in the background, with the Columns and Jesse Hall visible in the top center of the photo. I-70 is in the bottom of the picture. The two campuses are five minutes' driving distance apart and will be connected by shuttle bus.

Rob Hill Photos

CAMPUS PLANNING COMMITTEE

The campus planning committee advises the vice chancellor for Administrative Services on the facility needs of the campus. Members for 1990-91 are:

Chairman:

Osmund Overby, professor of art history and archaeology

Faculty:

Loretta Hoover, professor of human nutrition, foods and food systems management
James Irvin, associate professor of health services management
Daryl Moen, professor of journalism
Gregory Renner, associate professor of surgery
Ray Rothenberger, professor of horticulture

Staff:

Robin Deters, administrative assistant in agriculture
Jim Joy, director of Parking and Transportation Services
Jim Stevenson, director of Procurement/Materials Management

Students:

John Gribble and David Klute

Ex officio:

Roger Fisher, director of Residential Life
Chris Koukola, assistant vice chancellor for University Relations
Jeanette Mueller, graduate assistant in the Access Office
Alan Warden, assistant vice chancellor for Facilities

CAPITAL REVIEW GROUP

The capital review group reviews campus planning and project issues for recommendation to Chancellor Haskell Monroe. Members are:

Chairman:

Kee Groshong, vice chancellor for Administrative Services

Members:

Gerald Brouder, deputy chancellor and interim provost
Roger Gafke, vice chancellor for Development, University and Alumni Relations
Dave McIntire, vice chancellor for Student Affairs
James Oglesby, director of Facilities Utilization
Alan Warden, assistant vice chancellor for Facilities

The Campus Master Plan

Mizzou's Campus Master Plan is an ongoing process that began in 1980 to study the use of campus land and buildings for optimum efficiency and aesthetic appeal.

This supplement summarizes the plan's accomplishments, shown on the map inside, and the next steps in the process. Readers' comments are welcome — feel free to write in the margins and return the supplement to the campus planning committee, c/o Professor Osmund Overby, chairman, 109 Pickard Hall.

A videotape on the master plan may be borrowed by calling 882-2661.

"Comments and reactions have helped to shape the plan," says Jack Robinson, consultant to the campus administration who works with the campus planning committee, which includes faculty, staff and students. The committee advises the vice chancellor for Administrative Services on campus planning issues.

In forming the plan, more than 50 public hearings were held for the campus and community in the past seven years. They included slide shows and status reports on space needs and specific projects. In addition, progress reports are presented annually in open meetings. "New ideas always are welcome," Robinson says.

He describes the master plan as building on Mizzou's traditional campus to create a unified, efficient environment that is inviting to



Academic Hall was the focus of the campus in 1875.

THE PLAN BUILDS ON TRADITION TO CREATE AN INVITING CAMPUS.

PLANNING PRINCIPLES

- **PRIDE OF THE STATE:** visual and functionally expressive of the importance of this campus to the state of Missouri
- **RECRUITMENT-RETENTION AID:** environmental qualities which help attract and hold faculty, staff and students
- **STRONG "SENSE OF PLACE":** distinctive and memorable to entering freshmen and visiting scholars alike
- **UNIFIED TOTAL CAMPUS:** the totality of the campus revealed and

clarified to all observers, dominating component parts

- **DIVERSITY WITHIN THE UNITY:** clarifying and expressing the variety of activities, of people, of inheritance from the past
- **PEDESTRIAN DOMINANCE:** visual and functional pedestrian dominance over vehicles within the campus
- **VEHICLES RECOGNIZED:** the needs of an automobile-oriented society accommodated gracefully without being permitted to dominate pedestrians within the campus

- **FUNCTIONAL ADEQUACY:** each activity of the campus with facilities appropriate for its purposes; not constrained, not lavish, but adequate
- **RESPONSE TO ACCESSIBILITY NEEDS:** continuing the campus tradition of providing optimal access to people with disabilities
- **PROXIMITIES ENHANCED:** activities located close to each other whenever required or potentially beneficial
- **EXPANSION OR RELOCATION PROVIDED:** clear identification of at least one logical way for

students and conducive to teaching, research and support services. It also seeks to strengthen ties of cooperation between the campus and neighboring Columbia.

"Building projects and adequate parking are under constant study and modification," Robinson says. "For a successful total campus, however, they should be developed within a strong, handsome sequence of major open spaces and of major cross-campus pedestrian ways. Mizzou's system of quadrangles, courtyards, malls and playing fields can be linked, improved and extended to help unify the total campus."

The general objectives for the plan (see box) are intended to help test the plan concepts and proposals, and specific projects as they are developed. The objectives, Robinson notes, are consistent with the Board of Curators' 1981 policy statement, which includes as a goal "to maintain and make more efficient and attractive the University's physical plant."

The objectives have helped to shape projects recently completed and those now in process. "The interesting story is not in any one project, but in the way in which they reinforce each other," Robinson says. With the plan's overall guidance, he says, campus improvements should blend in with their surroundings so well that they will appear to have been there from the start.

"All the suggestions are intended to be consistent with University assumptions for limited funding, a limited construction program, a stable population and a permanent campus of great importance," he says.

Master plan drawings appear on the next two pages.

- expansion (or relocation) of an activity, should such a change be desirable
- **RESPONSIVE TO CLIMATE:** careful design of building and of landscape so as to serve as models for others in similar climates
- **RESPECT FOR INHERITANCE:** accenting and continuing the topographic and architectural history of the best parts of the campus
- **RESPECT FOR NEIGHBORS:** avoiding adverse impacts and cooperating wherever possible to achieve civic objectives.



Leads the Way

New Buildings Recently Completed:

- 1 Ellis Library (Phase I)
- 2 Hulston Hall (Law School)
- 3 Student Recreation Center

New Buildings in Design or Construction:

- 4 Engineering Addition
- 5 Donald W. Reynolds Alumni Center
- 6 Ellis Library (Phases II, III, IV - with parking under Phase IV)
- 7 Natural Resources
- 8 Plant Biotechnology
- 9 Plant Containment (Schlundt Annex)
- 10 Eckles Addition
- 11 Clydesdale Hall (Veterinary Medicine Clinic)
- 12 Whole Body Counter
- 13 Poultry
- 14 Journalism
- 15 New Well
- 16 Fine Arts
- 17 Research Reactor Addition
- 18 Greenhouses

Other Potential Construction:

- 19 Future Academic and Research Buildings
- 20 Future Sports Buildings
- 21 Future Housing
- (P) Future Parking Structures

Some Existing Buildings:







- a Jesse Hall
- b Ellis Library
- c Fine Arts Building
- d Memorial Union
- e Brady Commons
- f Agricultural Building
- g Chemistry Building
- h Physics Building
- i Veterinary Medicine Building
- j Animal Sciences Center
- k Livestock Pavilion

- l Black Culture Center
- m General Services Building
- n Hearnes Center
- o Research Reactor
- p Dutton Brookfield, Taylor
- q Natatorium
- r Electrical Engineering Building
- s Power Plant
- t Geology Building
- u Neff Hall
- v Pickard Hall
- w Heinkel Building
- x Middlebush Hall
- y Waters Hall
- z Professional Building

Major Central Campus Open Spaces:

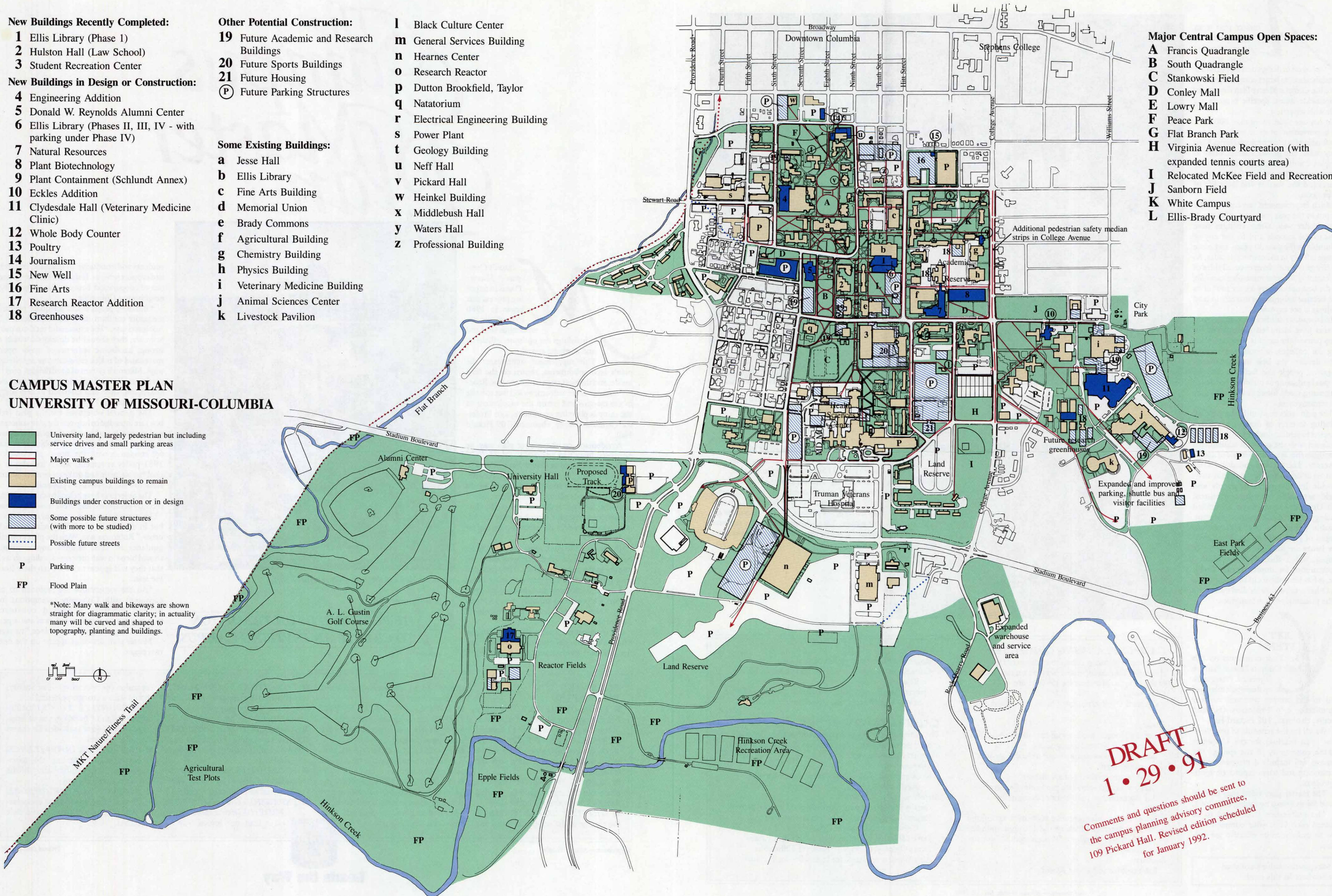
- A Francis Quadrangle
- B South Quadrangle
- C Stankowski Field
- D Conley Mall
- E Lowry Mall
- F Peace Park
- G Flat Branch Park
- H Virginia Avenue Recreation (with expanded tennis courts area)
- I Relocated McKee Field and Recreation
- J Sanborn Field
- K White Campus
- L Ellis-Brady Courtyard

CAMPUS MASTER PLAN UNIVERSITY OF MISSOURI-COLUMBIA

-  University land, largely pedestrian but including service drives and small parking areas
-  Major walks*
-  Existing campus buildings to remain
-  Buildings under construction or in design
-  Some possible future structures (with more to be studied)
-  Possible future streets

- P Parking
- FP Flood Plain

*Note: Many walk and bikeways are shown straight for diagrammatic clarity; in actuality many will be curved and shaped to topography, planting and buildings.



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Comments and questions should be sent to the campus planning advisory committee, 109 Pickard Hall. Revised edition scheduled for January 1992.