

MU Space Reduction and Strategic Relocation Plan

Quarterly Update 7
August 2020

Objective:

Through a multi-phase process, MU will work with deans, department heads and the faculty-led Campus Space Utilization Committee and Campus Facilities Planning Committee to remove 750,000 gross square feet of building space from the campus by 2023-24. This strategy advances MU's goal of bringing total building space in line with the operations budget and will help the university provide better quality, mission-driven spaces that support the best learning environments.

Progress Note:

In mid-March, 2020, due to ongoing COVID-19 pandemic concerns and following new policies put in place by UM System President Mun Choi that set up a structure for the vast majority of campus staff and faculty to work from home until further notice, all campus space reduction and strategic relocation projects were placed on indefinite hold.

Earlier this month, Space Planning & Management prepared the updated document "Space Reduction Capital Projects Recommended Priorities" (SRCPRP) and collectively reviewed the financial feasibility of these projects with President and Chancellor Choi and university leadership.

Current Phase 1 Status:

The MU Space Reduction Plan was initiated in 2017. Please see Quarterly Updates 1-6 for previous initiatives.

The following milestones have been achieved:

- **Planning** is complete for Phase 1 space reduction. Phase 1 includes the following projects:
 - Mizzou North: planned divestment to an outside entity. Uses will be relocated as follows:
 - The School of Health Professions (SHP) psychology labs and clinics will move in phases to Clark Hall.
 - SHP clinics and research will move to Lewis Hall.
 - SHP radiography space will move to Lewis/Clark halls.
 - Nursing offices and labs will move to the Sinclair School of Nursing when its new building is operational.
 - Various other supporting projects.

- MU Museums will move to an alternate location (updated per SRCPRP).
- OSPA and TAO will move an alternate location (updated per SRCPRP).
- **Design or construction** has been impacted by the SRCPRP discussions:
 - Law Enforcement Training Institute relocation: this project is on hold.
 - Student Experience Center: this project is on hold.
 - Student Success Center relocation: this project is on hold.
- **Projects completed:**
 - Human Resources: relocation from Parking Structure 7 to Jesse Hall basement.

Current Phase 2 Status:

The following milestones have since been achieved:

- **Planning** is underway for the following projects:
 - Loeb Hall: planned demolition.
 - Parker Hall: planned demolition.
 - Noyes Hall: planned demolition.
 - Old Student Health: planned demolition.
 - Columbia Professional Building: planned demolition.
 - London Hall: planned demolition.
 - Pickard Hall: planned remediation and demolition.
- **Relocation** is planned or in progress for the following projects:
 - Engineering faculty and graduate students will move out of the Old Student Health Building and will be relocated to other Engineering spaces.
 - Missouri Prevention Center will be relocating from London Hall to other campus or leased space.
 - The Division of Information Technology (DoIT) is in the process of moving all of their staff out of Locust Street Building East & West and will consolidate into existing DoIT space in the Telecom Building as well as working remotely. The space vacated in the Locust Street Buildings will accommodate departments that will be moving out of the various buildings slated for demolition.
 - Mizzou Online will be consolidating into existing space they currently occupy in the Heinkel Building in addition to adopting a remote work/hoteling model that will allow them to shed 100% of the space (8,200 sf) that they currently occupy in Clark Hall.
- **Projects completed:**
 - College of Education occupants of Noyes Hall have relocated to Hill Hall and Townsend Hall.
 - College of Education programs from London Hall: space alterations and relocation to Townsend Hall completed.

- Parking and Transportation: relocation from Turner Avenue Parking Garage to General Services Building.
- Loeb Hall occupants have moved to the new School of Music Building.
- The Missouri Review has consolidated to a single floor in McReynolds Hall to make room for the future relocation of Psychological Sciences out of Noyes Hall.

Phase 3 Planning:

Concurrent with the Phase 1 and Phase 2 work, MU's Campus Space Utilization Committee and Campus Facilities Planning Committee are engaged in the next phase of space reduction opportunities. This pre-phase work includes ongoing conversations with deans and department heads to consider demolition and divestment opportunities and to identify and assess potential receiving spaces for impacted departments and uses. Current assessment includes Waters Hall and Curtis Hall.

- **Planning** is underway for the following projects:
 - McKee Gym (planned demolition).
 - Read Hall (planned demolition).
 - Neff Addition (planned demolition).
 - 207 Hitt Street (planned divestment).
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 - Veterinary Science Bldg. (planned demolition)

Swing space process:

As planning moves forward through its phases, deans and department heads will meet with Space Planning & Management to identify any needed swing space, and coordinate length of need, intra-departmental proximity, etc. If space is not available on campus, Space Planning & Management will help departments identify off-campus leasing opportunities.

Successes:

- Human Resources space has been completed and is 25% more efficient than its previous space in Parking Structure #7.
- Environmental Health & Safety was relocated to the General Services Building. In so doing, their space was made 50% more efficient and eliminated a building with \$2 million in deferred maintenance and capital needs.
- 26,060 sf of space (Fine Arts Annex & Research Park Development Building) was demolished in Phase 1.
- The Missouri Review consolidated in McReynolds Hall from two floors to one floor for a space reduction of 37%.