

MU Space Reduction and Strategic Relocation Plan

Quarterly Update 9
February 2021

Objective:

Through a multi-phase process, MU will work with deans, department heads and the faculty-led Campus Space Utilization Committee and Campus Facilities Planning Committee to remove at least 750,000 gross square feet of building space from the campus by 2023-24. This strategy advances MU's goal of bringing total building space in line with the operations budget and will help the university provide better quality, mission-driven spaces that support the best learning environments.

Progress Note:

In fall of 2020, Space Planning & Management prepared the updated document "Space Reduction Capital Projects Recommended Priorities" (SRCPRP) and collectively reviewed the financial feasibility of space reduction and strategic reallocation projects with President Choi and university leadership. We continue to update and revise these documents to reflect the most current financial environment of the university and system.

Current Phase 1 Status:

The MU Space Reduction Plan was initiated in 2017. Please see Quarterly Updates 1-8 for previous initiatives.

The following milestones have been achieved:

- **Planning** is complete for Phase 1 space reduction. Phase 1 includes the following projects:
 - Mizzou North: planned divestment to an outside entity. Uses will be relocated as follows:
 - School of Health Professions (SHP) clinics and research will move to Lewis Hall.
 - SHP radiography will move to Lewis and Clark halls.
 - Nursing offices and labs will move to the new Sinclair School of Nursing upon its completion in Summer 2022.
 - Various other supporting projects.
 - MU Museums will move to an alternate location to be determined (updated per SRCPRP).
 - OSPA and TAO will move to an alternate location to be determined (updated per SRCPRP).

- ***Design or construction*** has been impacted by the SRCPRP discussions:
 - Clark Hall renovations to accommodate SHP psychology labs and clinics are underway.
 - Law Enforcement Training Institute relocation discussions ongoing.
 - Student Experience Center project is on hold.
 - Student Success Center relocation project is on hold.

- ***Projects completed:***
 - Human Resources relocation from Parking Structure 7 to Jesse Hall basement.

Current Phase 2 Status:

The following milestones have since been achieved:

- ***Planning*** is underway for the following projects:
 - ***Planned shuttering and demolition:***
 - Loeb Hall
 - Parker Hall
 - Noyes Hall
 - Old Student Health
 - London Hall
 - Pickard Hall
 - ***Planned shuttering, divestment or demolition***
 - Columbia Professional Building

- ***Relocation*** is planned or in progress for the following projects:
 - Engineering faculty and graduate students will relocate from the Old Student Health Building to Lafferre and Naka halls by summer 2021.
 - Missouri Prevention Center will relocate from London Hall to other campus or leased space.

- ***Projects completed:***
 - Mizzou Online has vacated Clark Hall and consolidated in the Heinkel Building.
 - The Division of Information Technology (DoIT) has vacated Locust Street Building East & West and consolidated in the Telecom Building.
 - College of Education occupants of Noyes Hall have relocated to Hill and Townsend halls.
 - College of Education programs from London Hall relocated to Townsend Hall upon completion of space alterations.
 - Parking and Transportation relocated from Turner Avenue Parking Garage to General Services Building.
 - Loeb Hall occupants have moved to the Sinquefield Music Center.
 - The Missouri Review has consolidated to a single floor in McReynolds Hall to accommodate the future relocation of Psychological Sciences from Noyes Hall.

Phase 3 Planning:

Concurrent with Phase 1 and Phase 2 work, MU's Campus Space Utilization Committee and Campus Facilities Planning Committee are engaged in the next phase of space reduction opportunities. This pre-phase work includes ongoing conversations with deans and department heads to consider demolition and divestment opportunities and to identify and assess potential receiving spaces for impacted departments and uses.

- **Planning** is underway for the following projects:
 - Crowder Hall: planned divestment to MUHC.
 - **Planned shuttering and demolition:**
 - Read Hall
 - Neff Addition
 - **Planned future demolition:**
 - McKee Gym
 - Veterinary Science Building

- **Projects completed:**
 - **Planned divestment of building:**
 - 207 Hitt Street space consolidated into other university buildings
 - 209 Hitt Street space relocated to Bingham Hall

Successes:

- The College of Education completed numerous strategic relocations to free up nearly 20% of their building space. This repurposed space allows the university to take other campus buildings offline.
- The Division of Information Technology (DoIT) vacated Locust Street Building East & West by consolidating into existing DoIT space in the Telecom Building and creating a model where the majority of their staff work remotely. The space vacated in the Locust Street buildings will accommodate departments vacating various buildings slated for demolition.
- Mizzou Online adopted a remote work/hoteling model that allows them to shed 100% of the space (8,200 sf) that they occupied in Clark Hall.
- Parking and Transportation relocated to the General Services Building and is nearly 60% more efficient.
- Human Resources relocation to renovated space in Jesse Hall is 25% more efficient than its space in Parking Structure #7.
- Environmental Health & Safety relocated to the General Services Building in space that is 50% more efficient and eliminated a building with \$2 million in deferred maintenance and capital needs.
- 26,060 sf of space (Fine Arts Annex & Research Park Development Building) was demolished in Phase 1.
- The Missouri Review consolidated in McReynolds Hall from two floors to one floor for a space reduction of 37%.

Remote Workspace Survey:

The university recently completed a remote workplace survey. The response rate was very high with nearly 25% of faculty and 50% of staff completing the survey. The university is currently assessing this information.