MU Space Reduction and Strategic Relocation Plan
Quarterly Update 14
DRAFT May 2022

Objective:
Through a multi-phase process, MU will work with deans, department heads and the faculty-led Facilities, Buildings and Grounds Committee and Campus Space Committee to reduce up to 1 million gross square feet building space from the campus by the end of 2024. This strategy advances MU’s goal of bringing total building space in line with the operations budget and will help the university provide better quality, mission-driven spaces that support the best learning environments.

Progress Notes
- Space Planning & Management (SP&M) continues to review the financial feasibility of space reduction and strategic relocation projects with President Choi and university leadership. SP&M continues to update and revise these documents to reflect the most current financial environment of the university and UM system.
- Readers may find Space Reduction and Strategic Relocation Plan quarterly reports from the last three years here: https://masterplan.missouri.edu/strategic-space-reduction-plan/ This edition (Quarterly Update 14) reflects the current initiatives.

Current Phase 1 Status
- Mizzou North: after current departments and uses are relocated, this building will be demolished.
- Loeb Hall: this building will be demolished in summer/fall 2022.
- Parker Hall: MU Testing Services has been relocated; after the Employee Assistance Program and the Counseling Center are relocated this building will be demolished in summer/fall 2022.
- Noves Hall: after Psychological Sciences labs are relocated this building will be demolished in summer/fall 2022.
- Old Student Health: after Engineering is relocated this building will be demolished in summer/fall 2022.
- Columbia Professional Building: after Political Science and Economics are relocated this building will be demolished in summer/fall 2022.
- London Hall: this building will be demolished in summer/fall 2022.
- Read Hall: after History is relocated, this building will be demolished in summer/fall 2022.
- Neff Addition: after Journalism is relocated, this building will be demolished in winter 2022/spring 2023.
- 207/209 Hitt Street: buildings have been vacated.
Phase 1 Receiving Buildings
The following buildings will accommodate or have accommodated new program needs, allowing current locations to be repurposed or razed.

- **Mathematical Sciences Building**: One floor repurposed for other needs.
- **Ellis Library**:
  - Former State Historical Society space: portion of one floor to display and store College of Arts and Science Museum Collections.
  - Space to accommodate UM Archives.
  - Space to display the College of Arts and Science cast collection.
- **Parking Structure #7 office area**: repurposed for Cancer Registry and HBRRC/HMI.
- **Heinkel Building**: first-floor space to accommodate Mizzou Online. Basement to accommodate Proctored Testing Services.
- **Lewis and Clark Halls**:
  - Space to accommodate Adult Neuropsychology Clinic.
  - Space to accommodate Research Clinics and Radiography.
- **Turner Avenue Parking Garage**:
  - Space to accommodate Office of Sponsored Programs.
  - Space to accommodate Technology Advancement Office.
  - Space to accommodate Office of Research.
- **McReynolds Hall**: space to accommodate Psychological Sciences and the Employee Assistance Program.
- **Naka and Lafferre**: space to accommodate Engineering programs from Old Student Health.
- **Locust Street Building**: space to accommodate Economics, Political Science, History and the Truman School of Public Affairs.
- **Strickland Hall**: fourth floor space to accommodate the Counseling Center.
- **Rock Quarry Center**: space to accommodate various Office of Research units from Mizzou North.

Phase 1 Projects Underway
The following renovation projects are in progress to support Phase 1 space reductions and relocations:

- **Locust Street Building**: Arts and Science offices.
- **Ellis Library**: Museum gallery, storage and Arts and Science cast collection.
- **Clark Hall**: modifications for School of Health Professions.
- **Lafferre and Naka Halls**: Engineering space.
- **Lee Hills, Gannett and Neff halls**: renovations for Journalism.
- **Strickland Hall**: Fourth floor design under way to accommodate the Counseling Center.

Phase 1 Projects Completed
The following projects have been completed over the last two years:

- Human Resources has relocated to Jesse Hall basement and is 25% more efficient than its previous space in Parking Structure #7.
- Mizzou Online has adopted a remote work/hoteling model that allows them to shed 100% of the space (8,200 sf) that they previously occupied in Clark Hall.
• The old School of Nursing building has been demolished and occupants relocated to temporary space in the Mathematical Sciences Building and Stewart Hall until the new Nursing building is completed in the summer of 2022.
• The Division of Information Technology (DoIT) has vacated Locust Street Building East & West by consolidating into existing DoIT space in the Telecom Building and creating a model where the majority of their staff work remotely. The space vacated in the Locust Street building will accommodate departments from various buildings slated for demolition.
• The College of Education has completed numerous strategic relocations to free up nearly 20% of its building space. This repurposed space allows the university to take other campus buildings offline, including Noyes and London halls.
• Loeb Hall occupants have moved to the new School of Music Building.
• The Missouri Review has consolidated to a single floor in McReynolds Hall to make room for the future relocation of Psychological Sciences out of Noyes Hall.
• 207 Hitt Street space has consolidated into other university buildings. Planned divestment of building.
• 209 Hitt Street space has been relocated to Bingham Hall. Planned divestment of building.
• Parking and Transportation has relocated to the General Services Building. Their space is now nearly 60% more efficient.
• Environmental Health & Safety has relocated to the General Services Building. In so doing, their space was made 50% more efficient and eliminated a building with $2 million in deferred maintenance and capital needs.
• 26,060 sf of space (Fine Arts Annex & Research Park Development Building) has been demolished.
• The Missouri Review has consolidated in McReynolds Hall from two floors to one floor for a space reduction of 37%.
• London Hall is now vacant and ready for demolition in 2022.
• Heinkel Building now houses the testing center.
• The Office of Research is now located in Turner Avenue Garage office space.
• The Missouri Cancer Registry has been relocated to renovated space in Parking Structure #7.
• The Employee Assistance Program (EAP) has been relocated to McReynolds Hall.
• Psychological Sciences labs have been relocated to McReynolds Hall.

Phase 2 Buildings
Concurrent with the Phase 1 work, MU’s Facilities, Buildings and Grounds Committee and Campus Space Committee are engaged in the next phase of space reduction opportunities. This pre-phase work includes ongoing conversations with deans and department heads to consider demolition and divestment opportunities and to identify and assess potential receiving spaces for impacted departments and uses.
**Phase 2 Status:** Currently, these buildings are being considered for demolition or divestment:
- **Crowder Hall:** Army, Air Force and Navy ROTC programs
- **Lab Animal Center:** has been vacated
- **McKee Hall**
- **Veterinary Science Building**
- **Waters Hall**
- **Curtis Hall**

**Phase 2 Projects Underway:**
The following renovation projects are in progress to support Phase 2 space reductions and relocations:
- **1110 South College:** Extension offices are currently being relocated from this building in preparation for site divestment.
- **Manor House:** This building will be demolished in fall/winter 2022.
- **Curtis Greenhouses 1 and 2** will be demolished in summer/fall 2022.

**Phase 2 Potential Receiving Buildings:**
- **Gentry Hall, Printing and Publications Building, Rock Quarry Center and Whitten Hall:** space to accommodate Extension offices relocated from 1110 South College.
- **Hearnes Center:** potential space to accommodate ROTC programs from Crowder Hall.
- New **USDA facility at Research Commons:** space to accommodate Curtis Hall uses.
- **NextGen, East Campus and MU farms:** space to accommodate Lab Animal Center uses.
- **Student Recreation Center, Jesse Auditorium, Hearnes Center, Gentry Hall and Gwynn Hall:** space to accommodate McKee Hall uses.
- **Various East Campus veterinary buildings/facilities:** space to accommodate Veterinary Science Building.