

MU Space Reduction and Strategic Relocation Plan

Quarterly Update 16

November 2022

Objective:

Through a multi-phase process, MU has been working with deans, department heads and the faculty-led Facilities, Buildings and Grounds Committee and Campus Space Committee to identify buildings with extensive maintenance and capital repair needs, and that no longer support the academic and research mission of the university. This strategy advances MU's goal of bringing total building space in line with the operations budget and will help the university provide better quality, mission-driven spaces that support the best learning environments.

Progress Notes

- Space Planning & Management (SP&M) continues to review the financial feasibility of space reduction and strategic relocation projects with President Choi and university leadership. SP&M continues to update and revise these documents to reflect the most current financial environment of the university and UM System.
- As of this Quarterly Report, the university has eliminated through demolition and divestment approximately 318,000 gross square feet (gsf) on campus. This equates to \$73 million savings in building needs (deferred maintenance, capital renewal and plant adaption) and \$2.3 million savings in annual operating costs. An additional 317,000 gsf of divestment and demolition is currently in progress, which will yield another \$72 million in savings in building needs and \$2.4 million savings in annual operating costs, bringing our total campus savings to \$145 million in building needs and \$4.6 million in annual operating costs.
- Readers can find Space Reduction and Strategic Relocation Plan quarterly reports from the last four years here: <https://masterplan.missouri.edu/strategic-space-reduction-plan/> This edition (Quarterly Update 16) reflects the current initiatives.
- Going forward, quarterly reports will transition to space planning reports and will be posted online 1-2 times each year.

Current Phase 1 Status

Phase 1 Projects Underway

- Mizzou North: all current departments and uses have been relocated, and demolition for this building began November 2022.
- Neff Hall Addition: all current departments and uses have been relocated, and demolition for this building began September 2022.
- 207/209 Hitt Street: buildings have been vacated.

Phase 1 Projects Completed

The following projects have been completed over the past two years:

- Human Resources has relocated to Jesse Hall basement and is 25% more efficient than its previous space in Parking Structure #7.

- Missouri Online has adopted a remote work/hoteling model that allows them to shed 100% of the space (8,200 sf) previously occupied in Clark Hall and to further consolidate their space in the Heinkel Building.
- The old School of Nursing building has been demolished and occupants who relocated to temporary space in the Mathematical Sciences Building and Stewart Hall have now moved into the new Nursing building.
- The Division of Information Technology (DoIT) has vacated Locust Street Building East & West by consolidating into existing DoIT space in the Telecom Building and creating a model where the majority of their staff work remotely. The space vacated in the Locust Street buildings will accommodate departments that will be moving out of the various buildings slated for demolition.
- The College of Education has completed numerous strategic relocations to free up nearly 20% of their building space. This repurposed space allows the university to take other campus buildings offline, including:
 - College of Education occupants of Noyes Hall have been relocated to Hill Hall and Townsend Hall.
 - College of Education programs from London Hall have been relocated to Townsend Hall.
- Loeb Hall occupants moved to the new School of Music Building.
- The Missouri Review consolidated to a single floor in McReynolds Hall for a space reduction of 37%.
- 207 Hitt Street space has consolidated into other university buildings. Planned divestment of building.
- 209 Hitt Street space has been relocated to Bingham Hall. Planned divestment of building.
- Parking and Transportation has relocated to the General Services Building. Their space is now nearly 60% more efficient.
- Environmental Health & Safety has relocated to the General Services Building. In so doing, their space was made 50% more efficient and eliminated a building with \$2 million in deferred maintenance and capital needs.
- 26,060 sf of space (Fine Arts Annex & Research Park Development Building) has been demolished.
- The Missouri Cancer Registry and HBRRC/HMI have been relocated from Clark Hall to renovated office space in Parking Structure #7.
- Proctored Testing Services has been relocated from Parker Hall to the Heinkel Building.
- SHP Adult Neuropsychology Clinic, Research Clinics and Radiography have been relocated from Mizzou North to Lewis and Clark halls.
- The Office of Sponsored Programs, Technology Advancement Office and the Office of Research have been relocated from Mizzou North to the Turner Avenue Parking Garage office space.
- Psychological Sciences labs have been relocated from Noyes Hall to McReynolds Hall.
- The Employee Assistance Program (EAP) has been relocated from Parker Hall to McReynolds Hall.
- Engineering programs from the Old Student Health Building have been relocated to Naka and Lafferre Halls.
- The following programs have been relocated to the Locust Street Building: Economics, Political Science, the Truman School of Public Affairs, and History.
- The Counseling Center has been relocated from Parker Hall to Strickland Hall.

- Museum gallery, storage and Arts and Sciences cast collection have been moved from Mizzou North to Ellis Library.
- Lee Hills, Gannett Hall and Neff Hall planned renovations have been completed to accommodate faculty and staff from Neff Addition.
- Loeb Hall was demolished summer 2022.
- London Hall was demolished summer 2022.
- Read Hall was demolished summer 2022.
- Columbia Professional Building was demolished summer 2022.
- Parker Hall was demolished fall 2022.
- Noyes Hall was demolished fall 2022.
- Old Student Health was demolished fall 2022.

Phase 2 Buildings

Concurrent with the Phase 1 work, MU's Facilities, Buildings and Grounds Committee and Campus Space Committee was engaged in the next phase of space reduction opportunities. This work included ongoing conversations with deans and department heads to consider demolition and divestment opportunities and to identify and assess potential receiving spaces for impacted departments and uses.

Phase 2 Projects Completed:

- Extension offices have been relocated from 1110 South College to Gentry Hall, Printing and Publications Building, Rock Quarry Center and Whitten Hall.
- 1110 South College building has been demolished and the site has been leased to the Ronald McDonald Organization for construction of a new Ronald McDonald House.
- Demolition of Curtis Greenhouses 1 and 2 has been completed.
- Lab Animal Center uses have been relocated to NextGen, East Campus and MU farms.

Phase 2 Projects Underway:

- Manor House: Asbestos abatement has started, and demolition is scheduled to be completed in December 2022.
- Lab Animal Center: will be demolished as part of the Research Commons – Thermal Plant project, with demolition beginning winter 2022.

Additional Buildings being considered for demolition at this time:

- Curtis Hall
- Veterinary Science Building

Phase 2 Potential Receiving Buildings:

- New USDA facility at Research Commons: space to accommodate Curtis Hall uses.
- Various East Campus veterinary buildings/facilities: space to accommodate Veterinary Science Building uses.

Further evaluation of campus space utilization will be conducted prior to moving forward with additional space consolidation and building demolitions other than those noted above.